

INDUSTRY DAY NATIONAL SHIPBUILDING STRATEGY

OTTAWA - MAY 29TH 2018







- Presentation Introduction
- ***** Event Contacts & Housekeeping
 - 13:00 13:15 Registration
 - 13:15 13:30 Introduction and Seaspan Overview
 - 13:30 14:15 Program Overview
 - Offshore Fisheries Science Vessels ("OFSV")
 - Offshore Oceanographic Science Vessel ("OOSV")
 - Joint Support Ship ("JSS")
 - 14:15 14:30 Break
 - 14:30 14:45 Model Contract Pack ("MCP") Overview
 - 14:45 15:00 Becoming a Supplier to Seaspan
 - 15:00 15:10 Industrial Regional Benefits ("IRB")
 - 15:10 15:30 Q&A / Meet & Greet



EVENT CONTACTS

Attendee	Position
Brian Carter	President & CEO - Seaspan Shipyards
Erika Schade	Communications Advisor, Public Affairs
Francois Potgieter	Manager - Subcontracts, New Construction
lan Brennan	Vice President – SCM & Contracts
Jamie McKinnon	Manager - Procurement, New Construction
Joe O'Rourke	VP & General Manager - Victoria Shipyard
Judy Blundon	Deputy Program Manager, JSS
Karen Clarke	Manager - Supply Chain, Victoria Shipyard
Randy Little	Program Director, Surface Fleet - Victoria Shipyard
Susan Jin	Manager - Industrial Regional Benefits
Stan Jacobson	Assistant Vice President – Government Relations
Tim Page	Vice President - Government Relations
Tony Winter	Director - Submarines, Victoria Shipyard



CANSEC BOOTH LOCATION





INTRODUCTION & SEASPAN OVERVIEW

Jamie McKinnon

Manager – Procurement, New Construction jmckinnon@seaspan.com







WHO WE ARE

- A privately-owned Canadian integrated marine company, with roots on the West Coast that trace back to 1886
- Nearly 3,000 employees passionately delivering the best marine solutions from the West Coast – safely, efficiently and with care for our customers and communities
- Contributing to a rebirth of Canada's shipbuilding, ship repair and marine industrial sector
- Actively engaged within our communities
- Fostering strong and sustainable relationships with aboriginal communities
- Contributing to the long-term conservation of Canada's marine habitat and the environment
- We are proud to have won the opportunity to build vessels for the Canadian Coast Guard and the Royal Canadian Navy under NSS







A FULL-SERVICE MARINE PROVIDER

Seaspan Transportation

CEO: Frank Butzelaar

Coastal tug & barges, ship docking, marine fuel bunkering, drop trailer ferries



Seaspan Marine



Marine Petrobulk



Seaspan Ferries

Seaspan Shipyards

President & CEO: Brian Carter

<u>Ship Repair, Overhaul, Maintenance:</u> Public ferries, cruise ships, military, Coast Guard, commercial

<u>Shipbuilding:</u> Commercial, BC Ferries, military, Coast Guard



Vancouver Shipyards



Victoria Shipyards

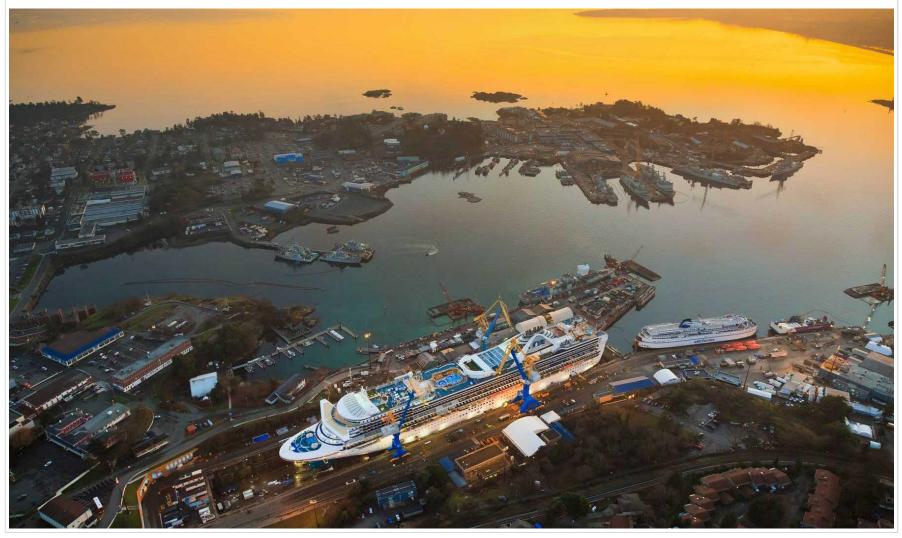


Vancouver Drydock





VICTORIA SHIPYARDS (VSL)







VICTORIA SHIPYARDS (VSL)

Building on Success

Built and delivered 29 Motor Life Boats to CCG





Designed and built 8 Orca Class vessels for the RCN

Ongoing RCN Work

Victoria In-Service Support Contract (VISSC)





Halifax Class Frigate Life Extension (HCM) Program

Current Work

New Zealand Frigate
System Upgrade (FSU)



"Te Kaha" and "Te Mana"







VANCOUVER DRYDOCK (VDC)







VANCOUVER SHIPYARDS (VSY)





PROUDLY BUILDING SHIPS FOR CANADA'S COAST GUARD AND NAVY



OFSV

OFFSHORE FISHERIES SCIENCE VESSELS

Length: 63.4 m Displaces: 3,212 MT OOSV

OFFSHORE OCEANOGRAPHIC SCIENCE VESSEL

Length: 85.9 m Displaces: 4,490 MT JSS

55

JOINT SUPPORT SHIPS Length: 173.7 m

Displaces: 20,720 MT

POLAR

POLAR CLASS ICEBREAKER

Length: 150.1 m Displaces: 23,700 MT **OPV / MEMTV**

OFFSHORE PATROL VESSELS & MEDIUM ENDURANCE MULTI TASKED VESSELS

UP TO

10

VESSELS



IMPACTS OF SEASPAN'S NSS-RELATED COMMITMENTS

500

Long-term Canadian suppliers engaged

\$600M

In committed contracts with small- and medium-sized Canadian businesses

90%

Of Seaspan's supply chain is made up of Canadian Suppliers



PROGRAM OVERVIEW

OFFSHORE FISHERIES SCIENCE VESSEL (OFSV)

Jamie McKinnon

Manager – Procurement, New Construction jmckinnon@seaspan.com





WHY OFSV?

To Replace:



CCGS WE Ricker (1978 - 2013)



CCGS Alfred Needler (1982 - 2014)



CCGS Teleost (1988 - 2014)

Primary Role = Fisheries Science

Secondary Roles = Mission Readiness, Maritime Security, Aids to Navigation, Environmental Response, and Search & Rescue



SHIP SPECIFICATIONS

Length:	63 m
Breadth:	16 m
Draft:	6 m
Tonnage	3,247
Speed:	12 knots
Crew:	> 21
Range:	6,400 nm
Endurance:	31 Days
Design Life:	30 Years









OFSV 1: SIR JOHN FRANKLIN BREAKOUT







KEY STAKEHOLDERS

Canada: (CCG, PSPC, ISEDC)

Tier 1 Sub-Contractors

Vard Marine	Platform Design Services Provider	a Fincantieri company
Thales Canada	Electronic Systems Integrator (Design & Supply)	THALES
Computer Science Canada	Integrated Logistics Support	CSC
Lloyds Register	Classification Society	LR
Bronswerk Marine	HVAC (Design, Supply & Install)	BRONSWERK'
Joiner Systems	Joinery (Design, Supply & Install)	TRIDENT Maritime Systems
L3 Communications MAPPs	Propulsion Integrator	13
Techsol Marine	SCMS	TECHSOL.



DIRECT-BUY PROCUREMENT STATUS

• Long Lead Items for the OFSV Program have been procured.

Examples of Long Lead Item Equipment		
Anchor Handling Equipment	Distribution Panels / Motor Control	
Bow Thruster / Propulsion Systems	Electrical Switchboards	
Boat & Handling Equipment	Fire Extinguishing (FM200) System	
Closure Systems (Incl. Shipside Door)	Refrigeration Equipment (Incl. Science Freezers)	
Diesel Generators	Trawl Deck Machinery Equipment	

• The following "Field Run" components are still required, and will need to be purchased during the remaining Build phase of the Program.

Examples of Field Run Materials		
Tie Downs / Guide Rails / Powder coated Steel Comp.	Steel Flanges/Elbows, ¾" – 2", SCH 40	
Instrumentation & Gauges	Steel Pipe, Grade B, SMLS, 2" - 6", SCH 40/80	
Fire Detection Conduit Boxes	Quick Closing Valves	





CONSTRUCTION PROGRESS - OFSV 1













CONSTRUCTION PROGRESS - OFSV 2













CONSTRUCTION PROGRESS - OFSV 3











PROGRAM OVERVIEW

OFFSHORE OCEANOGRAPHIC SCIENCE VESSEL (OOSV)

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Manager – Procurement, New Construction jmckinnon@seaspan.com





WHY OOSV?

To replace:

CCGS Hudson

Built – 1963 Length – 90.4m Displacement – 3,740 tonnes Range – 23,100 nm Endurance – 105 days



Primary Role = Oceanographic Science

Secondary Roles = Mission Readiness, Environmental Response, SAR, Aids to Navigation & Maritime Security



SHIP SPECIFICATIONS

- LR 100A1 Oceanographic Research Vessel, IACS PC6 Ice Class
- Length 86 m
- Beam 16m
- Draught 6m
- Displacement 4,500 tonnes
- Diesel electric with Azimuthing Thrusters and single bow thruster

- Speed 13 knots
- Range 12,000 nm @ 12 Knots
- Endurance of 84 days (resupply of perishables after 42 days)
- Accommodation for 56
- Fuel capacity 650 m3
- Fresh water 100 m3
- Water ballast 650 m3





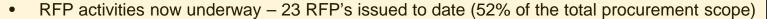
OOSV UPDATE

Build



- Negotiations underway with Canada
- Contract award and start of construction scheduled for 2019
- Under the Build contract there will be opportunity to supply non-LLI equipment, such as Commercial-off-the-Shelf (COTS) items.

Long Lead Items

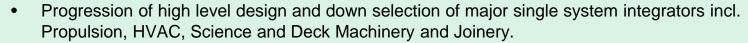




Functional / Production Design

- System design complete during FD (incorporation of Vendor Furnished Information from down selected equipment vendors)
- Detailed design, 3D production model complete during PD

Basic Design Development





Basic Design Assessment

- Assessment of the contract design package provided by Canada is complete
- Output of the design assessment informs the focus of work during the follow-on phases



PROCUREMENT STRATEGY DESIGN / BUILD

- The primary integrated project design team is similar to OFSV, namely:
 - VARD Marine
 - Thales Canada
 - Genoa Design
 - Lloyd's Register
- Single System Integrators (SSI) will be engaged to either (a) design, supply & support installation, or (b) design, supply and install
 - HVAC Bronswerk Marine Inc.
 - Power Generation & Propulsion Vard Electro Canada Inc.
 - Science & Deck Machinery Hawboldt Industries Ltd.
 - Outfitting & Furniture Joiner Systems Inc.
 - SCMS RFP has been issued to pre-qualified proponents.
 - Aluminum Superstructure RFP planned issue, 31st May 2018.
- Installation Subcontracts will be issued during Production Design for various Project requirements such as Insulation, Pipe flushing, etc.



PROCUREMENT STRATEGY EQUIPMENT

- ➤ In order to achieve as much design efficiency as possible, and to provide Coast Guard a **level of standardization** between the Science vessels, where appropriate, VSY will integrate equipment common to the OFSV in the OOSV design
- ➤ Single System Integrators will be responsible for selection and procurement of equipment within their areas of design responsibility. The principle of best value to Canada will be applied to all procurements
- VSY will be responsible for selection and procurement of all other equipment and material. This will be carried out through our standard competitive bidding process.





Upcoming RFP Activity

Long Lead Items	Planned Issue
Anchor Handling, Mooring & Towing Equipment	22-May-18
Windows, Portlights & Skylights	24-May-18
Fuel Oil Purifiers	24-May-18
Lube Oil Purifiers	24-May-18
Lifeboat & Fast Rescue Craft	28-May-18
Hatches	28-May-18
Aluminum Extrusions	6-Jun-18
DC Rectifiers	15-Jun-18
Electrical Transformers	15-Jun-18
High Resistance Grounding Resistor ("HRGR")	22-Jun-18
Impressed Current Cathodic Protection ("ICCP")	25-Jun-18
Valves & Strainers	26-Jun-18
Watertight Doors	26-Jun-18
Black & Grey Water System ("BGWS")	29-Jun-18



PROGRAM OVERVIEW

JOINT SUPPORT SHIP (JSS)

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Manager – Procurement, New Construction jmckinnon@seaspan.com









VESSEL UPDATE: JOINT SUPPORT SHIPS (JSS)





• WHY JSS? To Replace: RCN Protecteur Class Replenishment Oilers



- HMCS Protecteur (1969 2015)
- Primary Role Core replenishment capability:
- Provision of fuel, ammunition, spare parts, food, and water, and other supplies; modern medical and dental care facilities, including an operating room;
- Repair facilities and expertise to keep helicopters and other equipment functioning;
- Basic self-defence functions



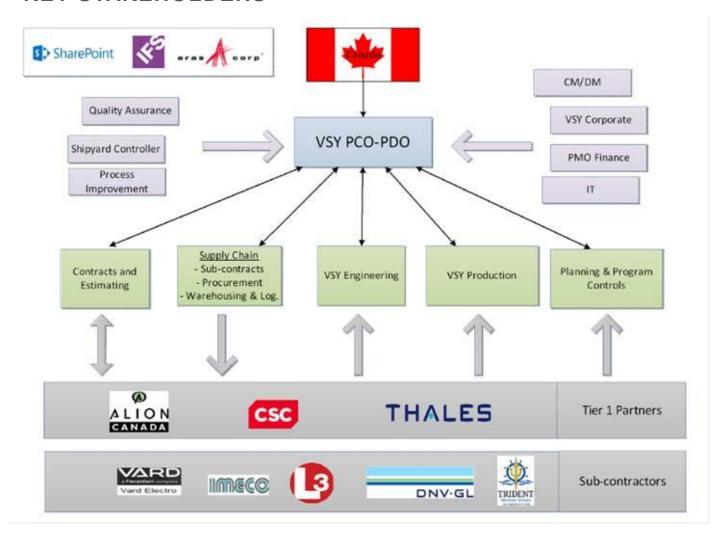
SHIP SPECIFICATIONS



Length:	173.3 m
Breadth:	24 m
Draft:	7.6 m
Displacement:	20,240 tonnes
Speed:	20 knots
Crew:	239
Range:	16,000 km
Endurance:	45 days



KEY STAKEHOLDERS





3D Model Work Continues

- Advances in primary structure completed in CDC
- Compartmentalisation completed
- Major plate structural elements captured
- Secondary Structure work progressing under Functional Design since December 2016

Cross-section through the Superstructure





JSS PROGRAM SUMMARY

- Long Lead Items
 - Shipyard continuing to source the various long lead items
 - Focus on procurement of Vendor Furnished Information
 - Major System Integrator down selection complete; onboarding expected Q3-18
 - Canada received additional authorities to make commitments to purchase the long lead items in Q2-18
- Design and Production Engineering (Functional Design & Production Design)
 - Functional Design Task well underway including 3D Modelling activities
 - Technical Baseline Agreed Contract Design Specification
 - Working towards Critical Design Reviews (CDR)
 - Production Design will commence in Q4-18/Q1-19
- Build
 - Build cost development Q4-18/Q1-19
 - Contract award and start of construction scheduled for Q4-19/Q1-20
 - Under the Build contract there will be opportunity to supply non-LLI equipment, such as Commercial-off-the-Shelf (COTS) items.



JSS PROCUREMENT ACTIVITY

- ➤ Procurement activities for the JSS began in September 2014 with one of the objectives of developing and delivering to Canada a Material Readiness Report
- The MRR identified:
 - Long Lead Items (LLI)
 - Potential Suppliers
 - Lead times and estimated purchase prices for
 - VFI and LLI acquisition strategy for the Design & Production Engineering (D&PE)
 phase to support the construction and delivery of the JSS



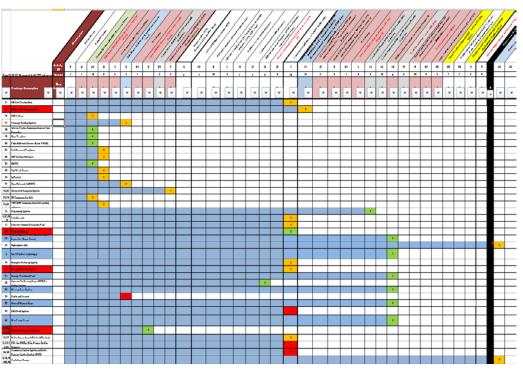
- Material lead times
- Preliminary Final VFI
- Pricing estimate/indication
- Classification Society compliance confirmation
- LLIs presently being subject to evaluation/down-selection/negotiation





LONG LEAD ITEM ("LLI") PROCUREMENT STATUS

TPS Development	16
On-going TPS development for all Thales procurement packages	
RFP Phase	1
AFFF	
Negotiation/ RTP Development	10
Four SSI's included.	
RTP Phase	8
Comments received on the Bilge. Other RTP's still under review.	
Subcontract Approval	0
Awarded	2
Centrifugal Pumps, Hydrophore	
Totals	37





ADDITIONAL ITEMS PROCUREMENT STATUS

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SHORT COFFEE BREAK







MODEL CONTRACT PACK OVERVIEW

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ANATOMY OF THE MODEL CONTRACT PACK

Model Contract Pack	
Articles of Agreement	
Schedule A	General Conditions
Schedules B1 to B5	Technical Requirements
Schedule C	Supplier's Solution
Schedules D1 to D3	SOWs, SDRLs and DIDs
Schedule E	Goods and Deliverable Software
Schedule F	Supplier's Level O Schedule
Schedule G1 & G2	Financial Arrangements
Schedule H	Forms



ARTICLES OF AGREEMENT

- Collates and defines the variables
- Explains the parts of the Subcontract
- Sets out any Special Conditions
 - Appendix A Describes the structure of the Subcontract
 - Appendix B Explains the 'Model Sequence of Events'
 - Appendix C Provides a 'High Level Summary of the Statement of Requirements'
 - Appendix D Defines 'Acceptance' of the Equipment
 - · Appendix E Defines the 'Authorities' and Representative of the Supplier
 - Appendix F Defines Supplier's Requirements
 - Appendix G Defines Supplier's Background IP
 - Appendix H Defines Security Requirements
 - Appendix I Defines the documents making up the Subcontract
 - Appendix J List of the Change Orders

Articles of Agreement	
Schedule A	General Conditions
Schedules B1 to B5	Technical Requirements
Schedule C	Supplier's Solution
Schedules D1 to D3	SOWs, SDRLs and DIDs
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Schedule H	Forms



SCHEDULE A - GENERAL CONDITIONS

Schedule A

General Conditions of the Project (Canada)

Plus

- Definitions
- Canada's General Conditions 2030
- Canada's 1031-2 Cost Principles
- Supplemental General Conditions 4007
- Supplemental General Conditions 4003
- **▶** Present State
- > Future State

Model Contract Pack	
Articles of Agreement	
Schedule A	General Conditions
Scriedules D1 to D3	recrimical requirements
Schedule C	Supplier's Solution
Schedules D1 to D3	SOWs, SDRLs and DIDs
Schedule E	Goods and Deliverable Software
Schedule F	Supplier's Level O Schedule
Schedule G1 & G2	Financial Arrangements
Schedule H	Forms



SCHEDULE B - TECHNICAL REQ.

Model Contract Pack	
Articles of Agreement	
Schedule A	General Conditions
Schedules B1 to B5	Technical Requirements
Scriedule C	Supplier & Solution
Schedules D1 to D3	SOWs, SDRLs and DIDs
Schedule E	Goods and Deliverable Software
Schedule F	Supplier's Level O Schedule
Schedule G1 & G2	Financial Arrangements
Schedule H	Forms

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- Schedules B3 through B5 consist of the following:
- Schedule B3 General Technical Requirements, VCRI and CM
- Schedule B4 Interface Requirements, VCRI and CM
- Schedule B5 ILS Requirements and CM



SCHEDULE C - SUPPLIER'S SOLUTION

Articles of Agreement	
Schedule A	General Conditions
Schodules R1 to R5	Technical Requirements
Schedule C	Supplier's Solution
Schedules D1 to D3	SOWs, SDRLs and DIDs
Schedule E	Goods and Deliverable Software
Schedule F	Supplier's Level O Schedule
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1 The explanation of the VCRI and Compliance Matrix (CM) is set out in Schedule B1 (End User Requirements, VCRI and Compliance Matrix). The explanation applies to all VCRIs.

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SCHEDULE D - SOW, SDRL, DID

Example: Operations SOW

	SECTION A - GENERAL	Sc
D1.P6.2	General	S
	This SOW defines specific tasks to be performed by the Supplier relating to: (a) supporting the Purchaser installing the Equipment or Items of the Equipment on a Ship; or (b) manufacturing, apply, installing, agg the Equipment or Items of the Equipment on the Ship (if required by this SOW); (c) touch-up, repair and/or replacement of the Equipment or Items of the Equipment damaged or lost by the Purchaser; and (d) supporting the Purchaser to install the Equipment into systems and sub-systems supplied by other suppliers to the Purchaser.	
D1.P6.3	Security	
	The Supplier's obligations regarding security clearance of its employees, contract labour, Sub-subcontractors, representatives, consultants and/or agents are covered in Part 9 (Security) of Schedule D1 (SOW).	
D1.P6.4	Attendance on Site	
	The Supplier's obligations regarding attendance on site by its employees, contract labour, Sub-subcontractors, consultants, representatives and/or agents are covered in Part 2 (Project Management) of Schedule D1 (SOW).	
D1.P6.5	Health, Safety and the Environment	
	The Supplier's obligations regarding Health, Safety and the Environment while its employees, contract labour, Sub- subcontractors, representatives, consultants and/or agents attend the Purchaser's Premises, a Ship or a Government establishment are covered in Part 10 (HSE) of Schedule D1 (SOW).	
D1.P6.6 to 49	Reserved	
	SECTION B = THE DESIGN PHASE	
D1.P6.50	Installation Instructions	
	The Supplier shall prepare and deliver Installation Instructions in accordance with SDRL OPS201 and DID OPS201.	
D1.P6.51 to 99	9 Reserved	
	SECTION C - THE BUILD PHASE	
D1.P6.100	Take On Meetings	
1	Prior to commencing Work at the Purchaser's Premises or on board a Ship, the Supplier shall attend a Take On Meeting to present to all stakeholders in attendance (e.g. the Purchaser, the Supplier, any third parties providing other equipment and services to the Purchaser, etc):	

Model Contract Pack	
Articles of Agreement	
Schedule A	General Conditions
Schedules B1 to B5	Technical Requirements
Schedule C	Supplier's Solution
Schedules D1 to D3	SOWs, SDRLs and DIDs
Schedule E	Goods and Deliverable Software
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Schedule H	Forms



SCHEDULE D - SOW, SDRL, DID

Example: Operations SDRL

Model Contract Pack	
Articles of Agreement	
Schedule A	General Conditions
Schedules B1 to B5	Technical Requirements
Schedule C	Supplier's Solution
Schedules D1 to D3	SOWs, SDRLs and DIDs
Schedule E	Goods and Deliverable Software
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Schedule D2 - Subcontract Data Requirements List

Part 6 - Operations

1 This SDRL table must be read with Part 1 (Introduction) of the SOW and Part 1 (Introduction) of the SDRL.

+‡+														
Iten	n# SD	RL ID#	DID ID#	Data Item Title	SOW Ref	Review Period	Ereq.	First Delivery	Subsequent Delivery	Medi	a/ Qty.	EQQ.	Purchaser's Ref#	Remarks
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SECTION A - GENERAL														
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	SECTION B – THE DESIGN PHASE													
50	OPS	S201	OPS201	Installation Instructions	D1.P6.50	30	-	3MEDS	-			DC	VSY- <mark>[*]</mark>	
51-	99 Res	served			-		-	-	-			-	-	
	SECTION C – THE BUILD PHASE													
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General Conditions

Technical Requirements

SOWs, SDRLs and DIDs

Financial Arrangements

Goods and Deliverable Software

Supplier's Level O Schedule

Model Contract Pack
Articles of Agreement

Schedules B1 to B5

Schedule A

Schedule C Schedules D1 to D3

Schedule E

Schedule F

Schedule H

Schedule G1 & G2

SCHEDULE D - SOW, SDRL, DID

EXAMPLE: Operations DID

Installation Instructions

Purpose

The purpose of the Installations Instructions is to describe to the Purchaser the preparation, processes and tools needed for the Purchaser to carry out installation.

References

This DID must be read in conjunction with Schedule A (General Conditions) and the corresponding SOW reference.

Preparation Instructions

This Data Item shall comply with the general format, content and preparation instructions set out in Part 1 (Introduction) of Schedule D1 (SOW) and Part 1 of Schedule D2 (SDRL).

Format and Content

The Installation Instructions shall contain, as a minimum, the following:

- Hardware
 - (a) assembly instructions;
 - (b) preparation of seatings;
 - (c) installation procedure;
 - (d) alignment procedures; and
 - (e) <u>listing</u> of special tools, jigs, installation aids, handling and lifting arrangement.
- 2 Electrical
 - (a) cable data connection and termination
 - (b) listing of termination and crimping tools and connector tool kits
- 3 precautions;
- 4 lifting and transit warnings; and



SCHEDULE E - GOODS/SOFTWARE/SPARES

Model Contract Pack	
Articles of Agreement	
Schedule A	General Conditions
Schedules B1 to B5	Technical Requirements
Schedule C	Supplier's Solution
Schedules D1 to D3	SOMe SORI e and DiDe
Schedule E	Goods and Deliverable Software
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SCHEDULE E - SHEP SQUIPMENT LEST Sense of Replacent (System (1) Steps Field Sensibility (1)





SCHEDULE F - SUPPLIER LEVEL O SCHED.

Model Contract Pack	
Articles of Agreement	
Schedule A	General Conditions
Schedules B1 to B5	Technical Requirements
Schedule C	Supplier's Solution
Schedules D1 to D3	SOWs, SDRLs and DIDs
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SUPPLIER'S LEVEL 1 SCHEDULE

[* To be completed by the Supplier and inserted into this Schedule]

SUPPLIER'S LEVEL 1 SCHEDULE TO INCLUDE:

The Design Phase

1 See section 5.1(I) Articles of Agreement

The Build Phase

1 See section 5.1(I) of the Articles of Agreement

Need a Supplier's Level 1 Schedule for each Phase



SCHEDULE G - FINANCIAL ARRANGEMENTS

Model Contract Pack	
Articles of Agreement	
Schedule A	General Conditions
Schedules B1 to B5	Technical Requirements
Schedule C	Supplier's Solution
Schedules D1 to D3	SOWs, SDRLs and DIDs
Schedule E	Goods and Deliverable Software
Schedule F	Supplier's Level O Schedule
Schedule G1 & G2	Financial Arrangements
Schedule H	Forms

Schedule G1 Financial Arrangements

G1.1 Basis of Payment

- 1 The Supplier shall be paid a Fixed Firm Price for the performance of the Work and the achievement or the Milestones.
- G1.2 Milestone Description and Payment Plan
 - 1 The Design Phase

Milestone Number	Milestone Description	Comments	Milestone Date	Value
THE DESIGN PHASE				
1	All Work completed to the date of the Milestone	I	DDMMMYY	
2	All Work completed to the date of the Milestone		DDMMMYY	
Etc				
			Price	0.00

Note 1: All Milestones Descriptions in The Design Phase are described as "All Work completed to the date of the Milestone."

Note 2: Milestone numbers 11 to 49 Reserved.

2 The Build Phase

Milestone Number	Milestone Description	Comments	Milestone Date	Value
	THE BUILD PH	IASE		
50	All Work completed to the date of the Milestone		DDMMMYY	[*]
51	All Work completed to the date of the Milestone		DDMMMYY	
Etc				
		 	 	
			Price	0.0

Note 3: All Milestones Descriptions in The Build Phase are described as "All Work completed to the date of the Milestone."



SCHEDULE G - FINANCIAL ARRANGEMENTS

Model Contract Pack	
Articles of Agreement	
Schedule A	General Conditions
Schedules B1 to B5	Technical Requirements
Schedule C	Supplier's Solution
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Schedule G1 & G2	Financial Arrangements
Schedule H	Forms

Schedule G2 Price Itemization, Charge Out Rates and Option Prices

Section B. Charge Out Rates, Travel and Escalation

G2.50 Charge Out Rates

1 The Supplier is required to submit ALL INCLUSIVE fixed firm prices for all potential grades of labour required to complete the Work for the period beginning at the EDS and expiring two (2) years thereafter.

RATE TABLE

Item #	Grade of Labour	Charge Out Rates				Validity Expiry Date
		Hourly Rate	Daily Rate	Weekly Rate	Monthly Rate	
1	[* insert description of labour grade]	[*]	[-	[*]	[*]	Second anniversary of EDS
2	[* insert grade]	[-1	[*1	[-1	[-1	Second anniversary of EDS
[*]	[* n]	[-]	[*]	[*]	[-]	Second anniversary of EDS

Where:

Charge Out Rate means all-inclusive fixed firm prices for the each labour category in the original currency of payment;

Daily Rate means eight (8) consecutive hours on a Working Day;

Weekly Rate means five (5) consecutive Working Days;

Monthly Rate means the total number of Working Days in a single calendar month less any holidays and days not worked (e.g. vacation, illness, training, etc...); and

Validity Expiry Date means the Daily Rate, Weekly Rate and the Monthly Rate that must remain fixed and firm until the second anniversary of the EDS. i.e. the Charge Qut Rates expire two (2) years following the EDS.

[] Greyed are - Not used

- The Supplier represents that the Charge Qut Rates set out in above table are consistent with General Conditions 1031-2 (Contract Cost Principles) (seeAnnex C of Scheduled A (General Conditions)).
- 3 The Charge Qut Rates set out in the table above are subject to audit by Canada (see Schedule A (General Conditions)).
- Following the expiry of the Validity Expiry Date, the Charge Out Rates shall be adjusted (upwards or downwards) in accordance with the following indices:

[* Supplier to propose indices that will be inserted in this position prior to EDS].



BECOMING A SEASPAN SUPPLIER

Jamie McKinnon

Manager – Procurement, New Construction jmckinnon@seaspan.com





OVERALL PROCUREMENT STRATEGY

- ➤ Default position: run a competitive selection based on 'best value'
- ➤ Promote commonality of design and equipment solutions across the NSS Program where permitted by Canada:
 - Reduces technical and schedule risk
 - Permits early collection of verifiable vendor furnished information (VFI)
 - Permits early production of equipment
 - Reduces lifecycle costs
- ➤ Use 'system integrators' in an Integrated Project Team (IPT) to execute the design and sometimes supply and install (e.g. Thales Canada, Vard Marine, CSC, Alion Canada, Vard Electro Canada, IMECO, Bronswerk, Joiner Systems, Techsol, Hawboldt, L3 MAPPS, etc.)



OVERALL PROCUREMENT STRATEGY (CONT.)

- Maximize Canadian content to grow and sustain the marine industry sector by procuring, as often as possible, from current suppliers provided they are:
 - Technically compliant
 - Price competitive
 - Demonstrate performance once under contract
 - Provide high Canadian content
- Accept unsolicited proposals that offer innovative solutions, high Canadian content and competitive pricing
- Significant progress made in the creation and execution of long-term supply and service agreements with local suppliers to leverage favorable pricing and performance, whilst building strategic longstanding relationships.
- Make sure potential suppliers know about upcoming procurement opportunities, know who our existing suppliers and systems integrators are so you can become sub-suppliers to them, and encourage registration on the Seaspan Supplier Portal.



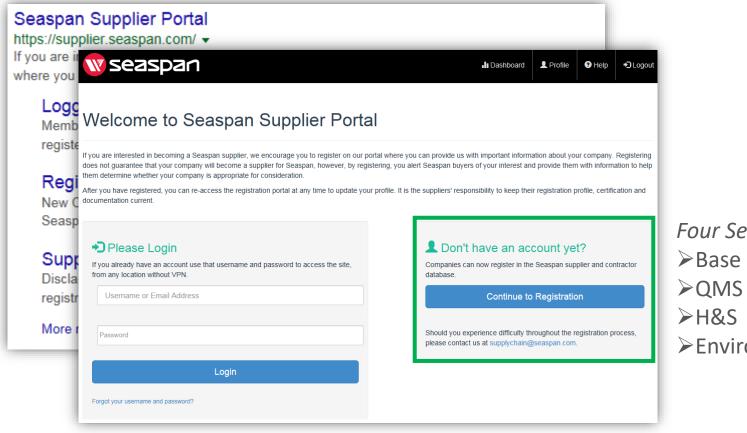
HOW CAN YOU GET ONBOARD?

- Register on our Supplier Portal to become an approved supplier to Seaspan. (>2500 suppliers contained with varying degrees of registration completion)
- Become registered under the PWGSC Controlled Goods program (Required for the JSS program)
- Classification Societies for Shipbuilding
 - Material and equipment certification (ABS)
 - Lloyds Coast Guard
 - DNV GL Royal Canadian Navy
- Consider becoming ISO Certified





THE SEASPAN SUPPLIER PORTAL

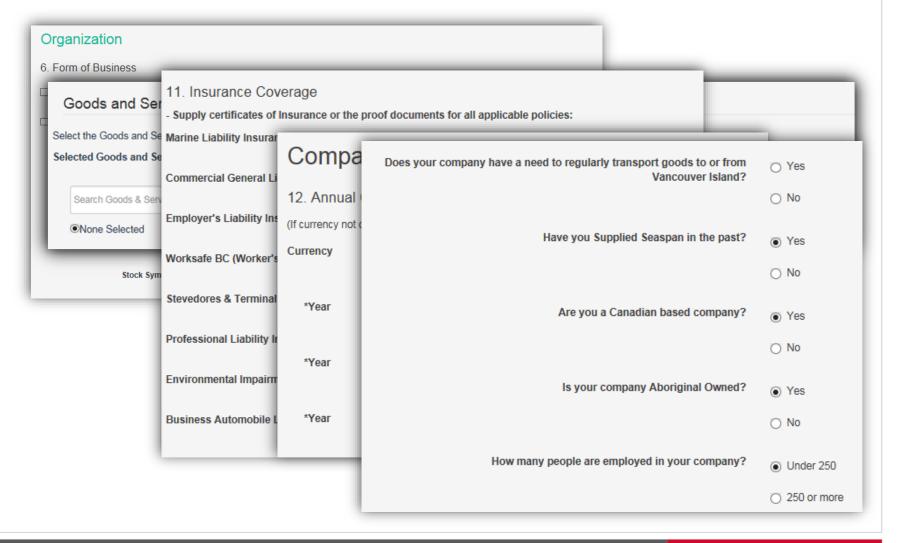


Four Sections:

- ➤ Base Information
- **Environmental**



BASE INFORMATION QUESTIONNAIRE





QUALITY MANAGEMENT SYSTEMS QUESTIONNAIRE

What is the status of your company's QMS?					
O No formal QMS					
O Established, Documented & Implemented, but not registered					
O Experience with Classification Societies (ie: LR/DNV/ABS) O System Is Registered & Certified (please provide copy of current ISO 9001 QMS registration certificate)					
O Intend to establish a system					
Please attach all of the following supporting documents or any additional records					
QMS Manual Add Document					
QMS Certification Add Document					
Quality Policy Add Document					
3. Will you accept a visit by QA Personnel to review and observe your company processes?					
○ Yes ○ No					



HEALTH & SAFETY QUESTIONNAIRE

* 2. Is your organization registered under OHSAS 18001 or CORE?
○ OHSAS 18001 ○ CORE ○ Both ○ N/A
Identify and attach any Certificates for the Organizations listed above
* 6. Do you track Health and Safety audit documentation?
○ Yes ○ No ○ N/A
* 7. Have you received any Occupational Health & Safety Directives, Sanctions, Citations, Stop Work Orders, or other penalties in the last three years? O Yes O No O N/A
If yes, provide details. Identify and attach documents + Attach Document Not Applicable
* 9. Provide the Labor and Industry Grouping (ex: Worksafe BC Industry Grouping) your company is assigned to. Please attach a clearance letter stating your membership/coverage as Appendix # + Attach Document
Industry Grouping:



ENVIRONMENTAL QUESTIONNAIRE

Please complete this brief questionnaire regarding your organizations' degree of compliance and commitment to environmental issues:						
PART A. Environmental Regulatory Compliance						
Seaspan ULC (Seaspan) does not intend to do business with any company that does not comply with all applicable regulatory requirements (local, provincial, national and/or international). Therefore any supplier who answers "NO" to any of the Part A Questions 1 – 7 will require further review by Seaspan.						
PART B. Environmental Management Systems						
PART C. Product Stewardship & Sustainable Practices						
Product Stewardship Considerations (1-3 below):						
*1. Does your product/service have beneficial environmental attributes? (i.e.,Non-toxic, biodegradable, minimal packaging, recyclable, designed to minimize resource consumption, etc.) O Yes O No O N/A						
*2. Does your product have Third Party Product Certification? (i.e., Eco Logo, Green Seal, Energy Star, Forest Stewardship Council (FSC), Ecolabel (EU) Yes No NA						
*3. Will your business accept back expired product(s)? O Yes O No O N/A						



APPROVED SUPPLIER STATUS

- How long does the approval process take?
 - Five cross functional approvals 5/10 business days.
- What happens when I become approved?
 - A member of the procurement team will be in touch to make you aware of any upcoming RFP activities pertaining to the Goods/Services listed in your profile.
 - Introductory meetings enabled.
 - Assigned a commodity buyer to the account.
- What if I need to get in contact with someone about my registration?
 - Please contact one of the following, who will ensure your query is resolved:

Agnes Raj Senior Procurement Clerk <u>araj@seaspan.com</u>

Grant Langley Procurement Specialist <u>glangley@seaspan.com</u>



INDUSTRIAL AND REGIONAL BENEFITS (IRB)

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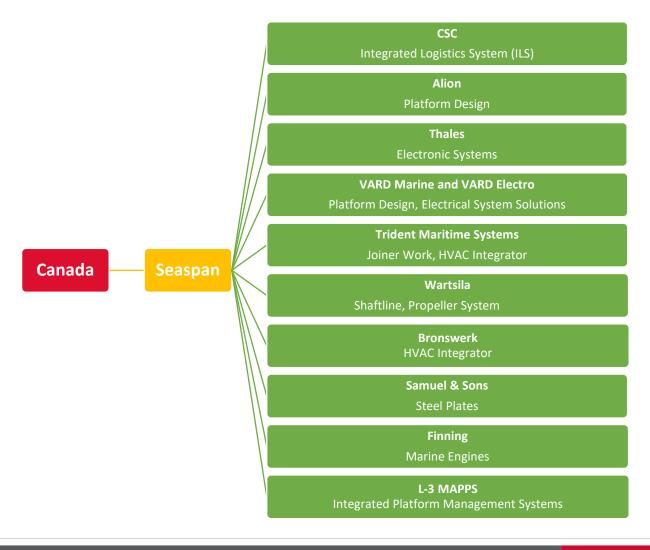


What is IRB?

- Canada's Industrial and Regional Benefits (IRB) Policy ensures that Canadian industry benefits from Government defence and security procurement. The IRB Policy requires companies to undertake business activities in Canada valued at minimum 100 percent of the value of the defence or security contract they have been awarded by the Government of Canada. The IRB obligation is a contractual commitment and part of the overall government procurement contract. IRB policies are a common part of global defence and security procurements and are practiced in one form or another in 48 countries around the world.
- The IRB Policy was transformed into the Industrial Technological Benefits (ITB)
 Policy in 2014. However, Seaspan's current projects and programs are governed by the IRB policy.



IRB Eligible Parties





CONTACTS

ISEDC team for NSS Non-Combat Package:	Seaspan IRB Team:
Nathalie Couture, Deputy Director, nathalie.couture@canada.ca Melissa Hanna, Project Officer, melissa.hanna@canada.ca	Susan Jin, IRB Manager, sjin@seaspan.com
Regional Development Agencies:	Eligible Party IRB Contacts:
ACOA (Atlantic): Kyle Tucker <u>kyle.tucker@canada.ca</u> CED-Q (Quebec): Marmion, Vincent,	CSC: Peter Nutt, pnutt@csc.com Alion: Russell Peters, RPeters@alionscience.com Thales: Karen Chase, karen.chase@ca.thalesgroup.com

harold.deck@canada.ca

FedNor (N. Ontario): Natalie Brabant,

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vincent.marmion3@canada.ca

FedDev (S. Ontario): Harold Deck,

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Finning: Ryan Kisko, rkisko@finning.com

L-3 MAPPS: Jean St-Pierre, jean.st-pierre@l-3com.com

